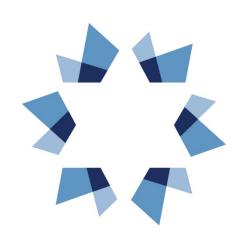
Effectiveness of Individualized Inter-Professional Care plans for Heavy Emergency Department Users



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Faculty/Presenter Disclosure

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Background

- Heavy emergency department (ED) users consume a disproportionate amount of ED resources
- High prevalence of mental health and substance abuse
- Mismatch between needs and available resources
- Complexity and visit frequency lead to patient and staff frustration





Objectives

- Interdisciplinary team to create "care plans" for heavy ED users with goals of:
 - Improved care
 - Reduced frequency of ED visits
 - Reducing length of stay in the ED
 - Supporting staff in provision of care under difficult circumstances





Methods - Patient Selection

Original inclusion criteria:

- Age > 18
- > 12 ED visits over the previous year, with ED visits in each of the last 4 quarters or
- Mental health/psychosocial problems as the primary problem for > 6 visits/year

Modified inclusion criteria:

 Any patient identified by staff as having difficult/erratic visit behaviour with frequent visits





Care Plan Development

- Interdisciplinary approach: Social Work, ED Nursing, Psychiatry, Emergency Medicine
- Chart review to identify all known care providers and create a comprehensive problem list of "typical" reasons for visiting the ED
- Focused on patient's medical, psychological and social needs
- Provide as much continuity and consistency of care as possible





Care Plan Implementation

- Front line staff alerted to the presence of a care plan using electronic flags incorporated into our patient tracking system
- Updated electronic copies of plans kept in convenient locations for easy access
- Paper copies appended to front of patient charts to alert attending staff of their presence





Methods - Analysis

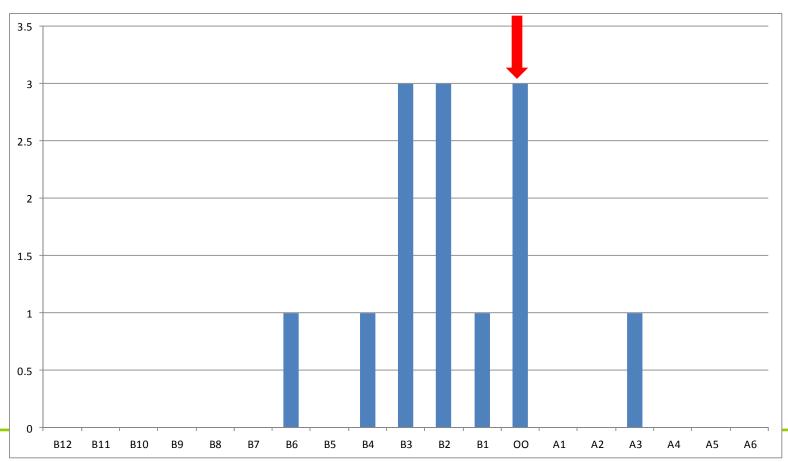
 2 independent reviewers analyzed ED visit patterns for each patient before and after care plan implementation

 Categorized patients into four discrete categories of visit behaviour





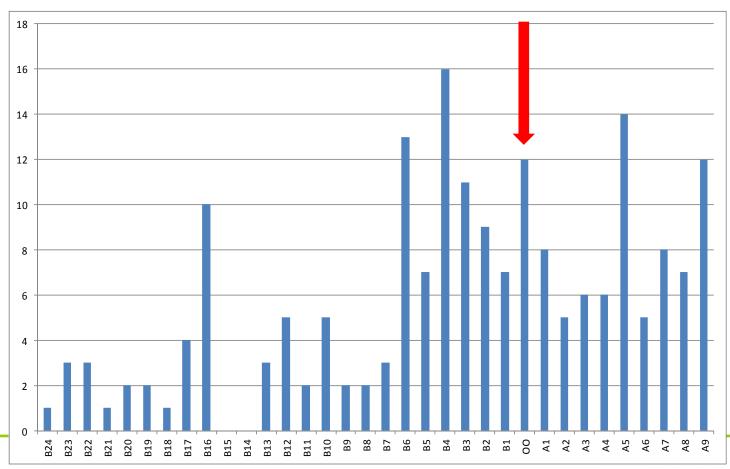
Results - "Reduced"







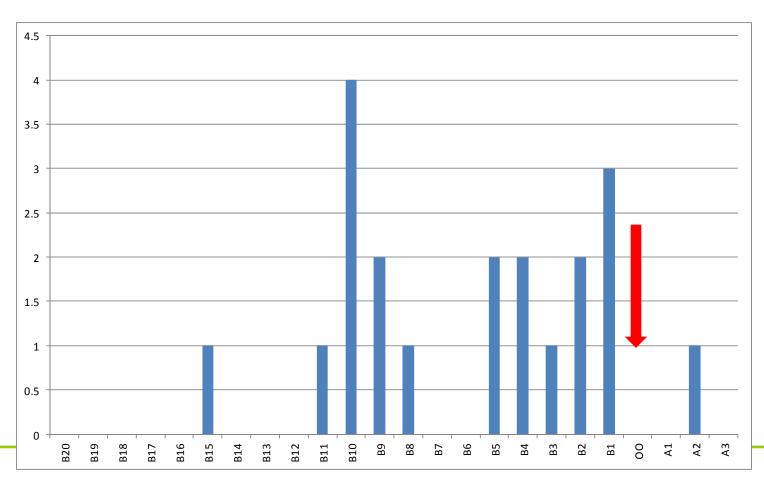
Results - "Not Reduced"







Results - "Unclear"







Results – "Care plan not used"

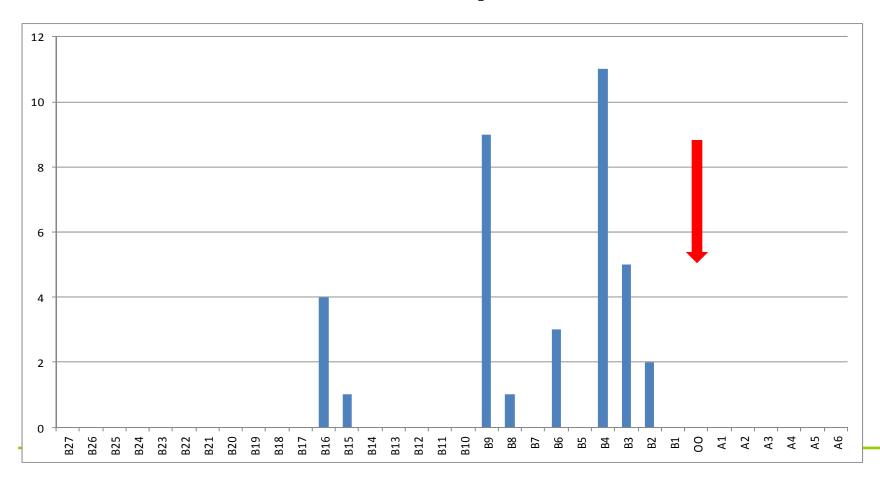






Table 1. Baseline characteristics of patients for whom care plans were developed (N=108)

Age	Mean (SD; years)	42.2 (15.9)
	Range (years)	20-99
	≤30 years	18.5%
	31-50 years	48.1%
	51-70 years	27.8%
	70+ years	5.6%
Sex (%)	Male	62
	Female	38
Living Situation (%)	Housed	61.1
	No Fixed Address	31.5
	Supportive/Community Housing	7.4
Psychiatric Diagnosis (%)		62
Substance Abuse/ Dependence Issues (%)		51.8









92 Care Plans Implemented







Visits Reduced (39%, n=36) Visits Not Reduced (35%, n=32) Unclear Effect (26%, n=24)





- Reduced overall ED visit frequency from mean 9.58 (SD=9.74) to 5.98 (SD=6.46; p < 0.0001) during study period
- Significant reduction in ED visits from mean 11.08 (SD=9.0) visits to 3.94 (SD=3.99) for those deemed to have had "reduced visits" p < 0.0001
- Cumulative LOS reduced overall from a mean 2930 min/pt (SD 3787) to 1617 (SD 2319) p<0.0001





 45% reduction in cumulative LOS driven by fewer visits rather than shorter visits

 Care plans extremely well received by all ED staff who felt they were able to deal with these patients needs more effectively





Limitations

- Our process of characterizing individuals as having reduced visits was somewhat subjective, though done by consensus
- No way of determining if patients simply went elsewhere





Conclusions

- Interdisciplinary approach to care plan development led to a significant reduction in ED visits and overall LOS for a segment of this very challenging patient group
- Care plans very well received by ED staff
- Future directions:
 - Define patient/plan characteristics that predict success
 - Follow impact beyond our ED



